## Fiscal 1999 in Review (Consolidated)

## Scope of Consolidation



Years ended March 31


| Fiscal Year | 1999 | 1998 | Change |
| :--- | ---: | ---: | :---: |
| Subsidiaries Included in the Consolidated Financial Statements .............. | 174 | 182 | $(8)$ |
| A ffiliates A ccounted for by the Equity M ethod of A ccounting ............ | 64 | 52 | 12 |

The number of subsidiaries included in the consolidated financial statements of The Fuji Bank, Limited ("the Bank") for fiscal 1999 was 174, decreasing by 8 from the end of fiscal 1998. This was due to such factors as the change of the consolidation method of The Dai-Ichi K angyo Fuji Trust \& Banking Co., Ltd. ("DKFTB," in which the Bank currently maintains $50 \%$ ownership after the merger of The Fuji Trust and Banking Co., Ltd. and The Dai-Ichi Kangyo Trust \& Banking Co., Ltd. on October 1, 1999) to the equity method and liquidations of certain overseas local subsidiaries in the course of reviewing the Bank's overseas strategies. Some of the main consolidated companies are The Y asuda Trust and Banking Co., Ltd. ("Y asuda T rust"), Fuji Securities Co., Ltd., The Fujigin Credit, Ltd. and Fuji A merica H oldings, Inc.

The number of companies accounted for by the equity method was 64, increasing by 12 from the end of fiscal 1998. This was mainly a result of DKFTB becoming accounted for by the equity method. Other companies accounted for by the equity method include Japan M ortgage Co., Ltd. and Daito Securities Co., Ltd.

## Operating Performance in Fiscal 1999

Earnings Performance

| Fiscal Y ear | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | Change |
| Consolidated Gross Profits: |  |  |  |
| N et Interest Income.. | ¥586.3 | $¥ 503.2$ | ¥ 83.0 |
| $N$ et Fiduciary Income. | 38.7 | - | 38.7 |
| $N$ et Fee \& Commission Income | 179.7 | 128.8 | 50.9 |
| $N$ et T rading Income. | 39.9 | 38.1 | 1.8 |
| N et Other Operating Income...................................................... | 84.8 | 150.9 | (66.1) |
| Total | 929.6 | 821.2 | 108.4 |
| General \& A dministrative Expenses | 556.5 | 494.5 | 61.9 |
| Credit Related Costs... | 492.2 | 921.6 | (429.4) |
| Net Gains/Losses R elated to Stocks and Other Securities | 453.1 | (91.2) | 544.4 |
| Equity in Earnings/ Losses from Investments in A ffiliates and |  |  |  |
| N on-Consolidated Subsidiaries ....................................................... | 12.4 | (12.6) | 25.1 |
| N et Other Gains/Losses .................................................................. | (63.4) | (49.5) | (13.8) |
| Income before Income T axes and M inority Interests............................ | 283.0 | (748.5) | 1,031.5 |
| Income Tax Expenses (Benefits) - Current........................................ | 16.2 | 18.3 | (2.0) |
| Income T ax Expenses (Benefits) - D eferred ....................................... | 194.5 | (362.0) | 556.5 |
| M inority Interests in N et Income ................................................... | 19.3 | 17.1 | 2.2 |
| Net Income........ | $¥ 52.8$ | $¥(422.0)$ | $¥ 474.8$ |

Consolidation Difference

|  | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | Consolidated basis (A) | Non-consolidated basis (B) | (A)-(B) |
| Gross Profits: |  |  |  |
| N et Interest Income. | ¥ 586.3 | ¥ 493.9 | ¥ 92.4 |
| N et Fiduciary Income. | 38.7 | - | 38.7 |
| $N$ et Fee \& Commission Income., | 179.7 | 70.6 | 109.0 |
| $N$ et T rading Income. | 39.9 | 10.5 | 29.4 |
| N et Other Operating Income............................................ | 84.8 | 26.2 | 58.5 |
| T otal ........................................................................ | ¥ 929.6 | ¥ 601.4 | ¥ 328.2 |
| T otal A ssets ....................................................................... | $¥ 58,246.7$ | $¥ 47,009.4$ | $¥ 11,237.2$ |
| of which, Loans............................................................. | 36,371.5 | 31,267.6 | 5,103.9 |
| of which, Securities......................................................... | 7,588.5 | 6,427.7 | 1,160.7 |


|  | Billions of yen |  |
| :---: | :---: | :---: |
|  | Change on a consolidated basis < FY 99 vs. FY 98> | $\begin{gathered} \text { Yasuda Trust } \\ \text { for FY 99 } \\ \text { <consolidated basis> } \end{gathered}$ |
| Consolidated Gross Profits: |  |  |
| Net Interest Income. | ¥ 83.0 | $¥ 29.5$ |
| $N$ et Fiduciary Income.. | 38.7 | 70.6 |
| N et Fee \& Commission Income | 50.9 | 28.5 |
| $N$ et T rading Income. | 1.8 | (0.1) |
| N et Other Operating Income..................................................... | (66.1) | 8.2 |
| Total. | 108.4 | 136.8 |
| General \& Administrative Expenses | 61.9 | 74.4 |
| Credit Related Costs.. | (429.4) | 184.9 |
| N et Gains/Losses Related to Stocks and Other Securities., | 544.4 | 109.1 |
| Equity in Earnings/Losses from Investments in A ffiliates and Non-Consolidated Subsidiaries | 25.1 | - |
| N et Other Gains/Losses .................................................................. | (13.8) | 101.6 |
| Income before Income T axes and M inority Interests............................ | $¥ 1,031.5$ | $\ddagger 88.2$ |

## (1) Contribution of Yasuda Trust

One of the main changes in this year's consolidated profit and loss statements of Fuji Bank compared with last year's is that the profit and loss statements of Y asuda T rust have been included. Considering Y asuda Trust's scale of operations, a large portion of the difference betw een Fuji Bank's consolidated figures and non-consolidated figures ("consolidation difference") can be accounted for by Y asuda T rust's operating performance. The following paragraphs explain the main factors of the consolidation difference other than those relating to Y asuda T rust. (Please refer to the chart above titled "Change in Financial Results on a Consolidated Basis (FY 99 vs. FY 98), Financial Results of Y asuda T rust for FY 99 on a Consolidated Basis")

## (2) Consolidated Gross Profits

The Bank's Consolidated Gross Profits increased by $¥ 108.4$ billion from the previous year to $¥ 929.6$ billion. The breakdown of the consolidated gross profits is as follows.
$N$ et Interest Income increased by $¥ 83.0$ billion from the previous year to $¥ 586.3$ billion. This was mainly a result of the improvement in net interest margin in the domestic market, and the reduction of costs of hedging against interest rate fluctuation risks. Net Fiduciary Income was $¥ 38.7$ billion. Net Fee \& Commission Income increased by $¥ 50.9$ billion from the previous year to $¥ 179.7$ billion. This was a result of the steady increase in investment banking fees such as securitization fees and $M \& A$ fees, and the increase in settlementrelated fees such as foreign exchange commissions and custody fees. N et T rading Income increased by $¥ 1.8$ billion from the previous year to $¥ 39.9$ billion. N et Other Operating Income decreased from the previous year by $¥ 66.1$ billion to $¥ 84.8$ billion. This was mainly a result of the large decrease in net gains related to bonds in the domestic market reflecting the dull bond market, while gains on foreign exchange transactions increased.

## (3) General \& Administrative Expenses

General \& A dministrative Expenses increased by $¥ 61.9$ billion to $¥ 556.5$ billion. How ever, when excluding the impact of the figures of Y asuda $\operatorname{Trust}$ and making comparisons on the same basis with that of the previous year, expenses actually decreased by $¥ 12.4$ billion due to further cost reducing efforts by the parent bank and other consolidated companies.

## (4) Credit R elated Costs

Credit R elated Costs decreased by $¥ 429.4$ billion from the previous year to $¥ 492.2$ billion as a result of appropriate provisioning of reserves and writing-off of problem loans by the subsidiaries as well as the parent bank from the standpoint of maintaining a solid financial base.

## (5) Net Gains/Losses R elated to Stocks and Other Securities

$N$ et Gains/Losses Related to Stocks and Other Securities increased by $¥ 544.4$ billion from the previous year to $¥ 453.1$ billion. This was a result of the significant increase in the Sales Gains on Stocks and Other Securities through a proactive sell-off of stocks under the stock portfolio reduction policy, in addition to the effect of the improvement of the domestic stock market. This was also a result of the significant reduction in devaluation losses of stocks and other securities, as the Bank incurred a large loss through voluntary devaluation in the previous year to resolve the issue of unrealized losses and to enhance further the financial strength of the Bank.

A s of $M$ arch 31,2000 , net unrealized gains on listed and unlisted stocks totaled $¥ 666.5$ billion.

## (6) Income before Income Taxes and Minority Interests

Consequently, Income before Income Taxes and Minority Interests increased by $¥ 1,031.5$ billion from the previous year to $¥ 283.0$ billion.

## (7) Tax Expenses, M inority Inter ests, Net Income

Income Tax Expenses - Current were $¥ 16.2$ billion, and Income Tax Expenses - D eferred were $¥ 194.5$ billion. M inority Interests in $N$ et Income were $¥ 19.3$ billion. Overall, N et Income was $¥ 52.8$ billion.

Income (Loss) before Income Taxes and Minority Interests


Geographical Breakdown of Total Income FY1999 (Based on the Location of Lending Offices)


## Fiscal 1999 in Review (Consolidated)

## Analysis of Balance Sheet

Analysis of Balance Sheet


| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| T otal A ssets* | $¥ 58,246.7$ | $¥ 57,260.4$ | $\nexists 986.3$ |
| of which, Loans and Bills Discounted. | 36,371.5 | 34,815.8 | 1,555.7 |
| T otal Liabilities. | 55,611.0 | 54,664.4 | 946.6 |
| of which, Deposits | 29,989.6 | 29,278.2 | 711.4 |
| of which, N egotiable Certificates of Deposit................................... | 5,473.5 | 5,368.0 | 105.5 |
| M inority Interests....................................................................... | 388.1 | 408.1 | (19.9) |
| T otal Stockholders' Equity .................................................................... | 2,247.4 | 2,187.8 | 59.6 |

*A fter deduction of Reserve for Possible Loan Losses and Reserve for Devaluation of Investment Securities
T otal A ssets increased by $¥ 986.3$ billion from the previous year to $¥ 58,246.7$ billion. This was mainly a result of the increase in Loans and Bills Discounted of the parent bank by $¥ 1,474.3$ billion, while the yen value of foreign currency denominated assets decreased reflecting the appreciation of the yen. Loans and Bills Discounted increased by $¥ 1,555.7$ billion to $¥ 36,371.5$ billion, whereas $N$ on-A ccrual, Past Due, and R estructured Loans decreased from the previous year by $¥ 187.5$ billion to $¥ 1,589.1$ billion. Consequently, the ratio of non-accrual, past due, and restructured loans to total loans decreased by $0.73 \%$ to $4.37 \%$.

T otal Liabilities increased by $¥ 946.6$ billion from the previous year to $¥ 55,611.0$ billion. Deposits and N egotiable Certificates of Deposit (NCDs) increased by $¥ 711.4$ billion and $¥ 105.5$ billion to $¥ 29,989.6$ billion and $¥ 5,473.5$ billion, respectively.

M inority Interests decreased by $¥ 19.9$ billion from the previous year to $¥ 388.1$ billion.
Total Stockholders’ Equity increased by $¥ 59.6$ billion from the previous year to $¥ 2,247.4$ billion. BIS Capital R atio (uniform international standard) was $11.00 \%$, maintaining a sufficient level.
Status of Non-Accrual, Past Due, and Restructured Loans

| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| Loans to Bankrupt Borrowers.. | $¥ 125.2$ | ¥ 236.4 | $\ddagger(111.1)$ |
| Non-A ccrual Delinquent Loans.. | 910.7 | 995.0 | (84.2) |
| Loans Past Due for 3 M onths or M ore. | 188.0 | 243.6 | (55.6) |
| Restructured Loans....................................................................... | 365.0 | 301.4 | 63.6 |
| T otal .................................................................................. | ¥1,589.1 | ¥1,776.6 | $¥(187.5)$ |
| Ratio to Total Loans | 4.37\% | 5.10\% | (0.73)\% |

*A total of $¥ 1,514.3$ billion is deducted from the above figures as a result of direct write-offs of amounts estimated to be irrecoverable.
BIS Capital Ratio on a Consolidated Basis (according to the MOF guidelines which follow the BIS standards)

| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| BIS Capital Ratio........................................................................... | 11.00\% | 11.24\% | (0.24)\% |
| Tier I (A) | ¥ 2,397.9 | $\ddagger 2,370.6$ | ¥ 27.3 |
| Tier II (B). | 2,364.4 | 2,262.9 | 101.4 |
| Unrealized Gains on Securities, included under Tier II | - | - | - |
| Land Revaluation A ccount, included under Tier II .......................... | 99.3 | 101.8 | (2.4) |
| Subordinated Loans (Bonds) ..................................................... | 1,973.9 | 1,885.7 | 88.2 |
| Deductions (C) | 14.0 | 4.3 | 9.7 |
| Intentional Holdings of Other Financial Institutions' Capital Raising Instruments | 14.0 | 0.9 | 13.0 |
| T otal Capital (A)+(B)-(C) .............................................................. | ¥ 4,748.3 | ¥ 4,629.2 | $¥ 119.1$ |
| Risk-A djusted A ssets.................................................................... | ¥43,133.6 | ¥41,167.6 | $¥ 1,965.9$ |

In the following pages, the main factors for the financial results of Fuji Bank for fiscal year 1999 on a nonconsolidated basis, which account for a large portion of the financial results on a consolidated basis ( $64.7 \%$ of Gross Profits and 80.7\% of Total A ssets), are explained.

## Overview

-The Bank's Net Business Profits (before Provision of General Reserve for Possible Loan Losses) for Fiscal 1999 were $¥ 258.6$ billion. While this was a decrease of $¥ 48.0$ billion from the previous year, Core Net Business Profits ( $=$ the amount after deduction of Net Gains Related to Bonds from Net Business Profits) were $¥ 251.7$ billion, exceeding the initial forecast at the beginning of this fiscal year ( $¥ 240.0$ billion).
■ Expenses Related to Portfolio Problems totaled $¥ 344.0$ billion, as appropriate write-offs and provisioning of reserves against problem loans w ere recorded from the standpoint of further strengthening the Bank's financial base.

- Net Gains Related to Stocks and Other Securities were $¥ 338.0$ billion, as stocks held by the Bank were sold off under the stock portfolio reduction policy. Net Unrealized Gains on Stocks as of M arch 31, 2000 were $¥ 548.2$ billion, increasing by $¥ 364.2$ billion from $M$ arch $31,1999$.
- Consequently, the Bank's Income before Income T axes was $¥ 226.9$ billion, increasing by $¥ 891.2$ billion from the previous year, and $N$ et Income was $¥ 102.1$ billion, increasing by $¥ 495.0$ billion from the previous year. N et Income largely exceeded the initially forecasted amount at the beginning of this fiscal year by $¥ 42.1$ billion.
- BIS Capital Ratio on a Non-Consolidated Basis (uniform international standard) was $11.86 \%$, maintaining a sufficient level.


## Operating Performance of Fiscal 1999

Earnings Performance

|  | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
| Fiscal Y ear | 1999 | 1998 | Change |
| N et Interest Income (A) | $¥ 493.9$ | $¥ 505.4$ | $\not \geqslant(11.5)$ |
| N et Fee \& Commission Income (B) | 70.6 | 60.7 | 9.9 |
| $N$ et Trading Income (C) | 10.5 | 17.9 | (7.4) |
| $N$ et Other Operating Income (D) | 26.2 | 82.0 | (55.7) |
| of which, Net Gains Related to Bonds (E) | 6.9 | 79.6 | (72.7) |
| Gross Profits ( $\mathrm{A}+\mathrm{B}+\mathrm{C}+\mathrm{D}$ ) (F). | 601.4 | 666.2 | (64.8) |
| General \& Administrative Expenses (G) | 342.7 | 359.5 | (16.7) |
| Provision of General Reserve for Possible Loan Losses (H) ................... | (5.9) | 113.9 | (119.8) |
| N et Business Profits (Gyomu Juneki) (F-G-H) (I) ............................... | 264.5 | 192.7 | 71.7 |
| N et Business Profits (before Provision of General Reserve) (F-G)..... | 258.6 | 306.6 | (48.0) |
| Core N et Business Profits (F-G-E) ............................................... | 251.7 | 227.0 | 24.6 |
| N et Other Income/Expenses (J)....................................................... | (37.6) | (857.1) | 819.4 |
| Income before Income T axes (I+ J).................................................. | 226.9 | (664.3) | 891.2 |
| Income Tax Expenses (Benefits) - Current........................................ | 0.2 | 0.3 | (0.0) |
| Income Tax Expenses (Benefits) - D eferred ...................................... | 124.5 | (271.7) | 396.2 |
| N et Income................................................................................ | $¥ 102.1$ | ¥(392.9) | $¥ 495.0$ |
| N et Income per Share (yen) ............................................................ | $¥ 27.04$ | $¥(130.54)$ | $¥ 157.58$ |



Years ended March 31
Net Business Profits (before Provision of General Reserve) - Net Income

## Fiscal 1999 in Review (Non-Consolidated)



Net Interest Income


Years ended March 31

## Gross Profits

Breakdown of Gross Profits

| Fiscal Y ear | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | Change |
| N et Interest Income. | $¥ 493.9$ | $¥ 505.4$ | $¥(11.5)$ |
| Domestic | 416.8 | 381.5 | 35.3 |
| International | 77.0 | 123.9 | (46.8) |
| N et Fee \& Commission Income | 70.6 | 60.7 | 9.9 |
| Domestic | 42.4 | 38.5 | 3.9 |
| International | 28.2 | 22.2 | 6.0 |
| $N$ et T rading Income. | 10.5 | 17.9 | (7.4) |
| Domestic | 0.1 | 7.9 | (7.7) |
| International | 10.3 | 10.0 | 0.3 |
| $N$ et Other Operating Income | 26.2 | 82.0 | (55.7) |
| Domestic | 13.0 | 75.1 | (62.1) |
| International ............................................................................. | 13.2 | 6.8 | 6.4 |
| Gross Profits................................................................................. | $¥ 601.4$ | $¥ 666.2$ | (64.8) |
| Domestic ................................................................................ | 472.4 | 503.2 | (30.7) |
| International ........................................................................... | 128.9 | 163.0 | (34.0) |

Gross Profits decreased by $¥ 64.8$ billion from the previous year to $¥ 601.4$ billion. This was a result of the decrease in Domestic Gross Profits (Gross Profits from yen-denominated transactions at domestic offices) by $¥ 30.7$ billion (mainly due to the decrease in $N$ et Gains Related to Bonds) and the decrease in International Gross Profits (Gross Profits from foreign currency transactions at domestic offices and transactions at overseas offices) by $¥ 34.0$ billion.

## (1) Net Interest Income

$N$ et Interest Income decreased by $¥ 11.5$ billion from the previous year to $¥ 493.9$ billion.
N et Interest Income on D omestic Operations increased by $¥ 35.3$ billion to $¥ 416.8$ billion as a result of the improvement in interest margin and the reduction of costs of hedging against interest fluctuation risks.
$N$ et Interest Income on International Operations decreased by $¥ 46.8$ billion to $¥ 77.0$ billion due to two factors. One is the reduction in the average balance of Loans and Bills Discounted by $¥ 2,637.1$ billion in accordance with the significant reduction in assets from the standpoint of efficient asset allocation. The other is the recording of a one-time increase in dividend income in the previous year, in conjunction with the initial public offering of an overseas subsidiary.
Analysis of Interest Income

| Fiscal Y ear | Yield |  |  | Billions of yen |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | A verage balance |  |  |
|  | 1999 | 1998 | Change | 1999 | 1998 | Change |
| Total: |  |  |  |  |  |  |
| Interest-Earning A ssets (A).. | 3.61\% | 3.96\% | (0.35)\% | $¥ 37,776.5$ | $\ddagger 40,548.3$ | $¥(2,771.7)$ |
| Loans (B). | 2.44\% | 2.71\% | (0.26)\% | 29,581.9 | 31,994.4 | $(2,412.5)$ |
| Investment Securities | 1.54\% | 2.55\% | (1.00)\% | 6,299.8 | 6,186.2 | 113.6 |
| Interest-Bearing Liabilities (C) ................. | 2.38\% | 2.81\% | (0.42)\% | 36,610.4 | 39,272.6 | $(2,662.2)$ |
| Deposits \& NCDs (D) ......................... | 0.76\% | 1.24\% | (0.48)\% | 30,605.1 | 32,330.9 | $(1,725.7)$ |
| Interest M argin (A)-(C) .......................... | 1.23\% | 1.15\% | 0.07\% | - | - | - |
| Loan and Deposit Rate M argin (B)-(D)..... | 1.68\% | 1.47\% | 0.21\% | - | - | - |
| Domestic: |  |  |  |  |  |  |
| Interest-Earning A ssets (A) ..................... | 1.93\% | 2.13\% | (0.19)\% | 32,155.8 | 31,941.1 | 214.6 |
| Loans (B) | 1.94\% | 2.07\% | (0.12)\% | 24,657.2 | 24,432.6 | 224.6 |
| Investment Securities | 1.10\% | 1.39\% | (0.29)\% | 5,451.6 | 5,476.8 | (25.1) |
| Interest-Bearing Liabilities (C) ................. | 0.66\% | 0.98\% | (0.31)\% | 31,118.9 | 30,583.7 | 535.1 |
| Deposits \& NCDs (D) ........................ | 0.24\% | 0.48\% | (0.23)\% | 26,286.5 | 25,001.4 | 1,285.0 |
| Interest M argin (A)-(C) .......................... | 1.27\% | 1.15\% | 0.12\% | - | - | - |
| Loan and Deposit Rate M argin (B)-(D) ..... | 1.70\% | 1.59\% | 0.10\% | - | - |  |
| International: |  |  |  |  |  |  |
| Interest-Earning A ssets (A) ...................... | 10.24\% | 9.10\% | 1.14\% | 7,306.3 | 10,300.7 | $(2,994.4)$ |
| Loans (B) ........................................ | 4.95\% | 4.78\% | 0.17\% | 4,924.6 | 7,561.8 | $(2,637.1)$ |
| Investment Securities ........................ | 4.39\% | 11.47\% | (7.07)\% | 848.1 | 709.4 | 138.7 |
| Interest-Bearing Liabilities (C) ................. | 9.35\% | 7.83\% | 1.51\% | 7,177.0 | 10,382.4 | $(3,205.3)$ |
| Deposits \& NCDs (D) ........................ | 3.93\% | 3.85\% | 0.07\% | 4,318.6 | 7,329.5 | $(3,010.8)$ |
| Interest M argin (A)-(C) .......................... | 0.88\% | 1.26\% | (0.37)\% | - | - | - |
| Loan and Deposit Rate M argin (B)-(D)..... | 1.02\% | 0.92\% | 0.09\% | - | - | - |

## <Interest Margin>

Interest M argin, which is the difference between the yield on Interest-Earning A ssets and the yield on Interest-Bearing Liabilities, improved by $0.07 \%$ from the previous year.

As to the Loan and Deposit R ate M argin, there was an improvement of $0.21 \%$ from the previous year. Domestic Loan and Deposit R ate M argin improved by $0.10 \%$ from the previous year as a result of the improvement in loan spreads and the decrease in deposit rates. International Loan and Deposit R ate M argin improved by $0.09 \%$ from the previous year as a result of the reduction in low profitable assets.

## (2) Net Fee \& Commission Income

$N$ et $\mathrm{Fee} \&$ Commission Income increased by $¥ 9.9$ billion from the previous year to $¥ 70.6$ billion. Net Fee \& Commission Income on Domestic Operations increased by $¥ 3.9$ billion to $¥ 42.4$ billion mainly due to an increase in investment banking fees such as securitization fees, M\&A fees, etc. Net Fee \& Commission Income on International Operations increased by $¥ 6.0$ billion to $¥ 28.2$ billion due to a steady increase in foreign exchange commissions, custody related fees, etc.

## (3) Net Trading Income

$N$ et Trading Income decreased by $¥ 7.4$ billion from the previous year to $¥ 10.5$ billion as a result of the decrease in $N$ et $T$ rading Income on Domestic $O$ perations by $¥ 7.7$ billion. This was mainly due to the decrease in profits arising from mark-to-market evaluation of trading assets.
Breakdown of Net Other Operating Income

| Fiscal Y ear | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | Change |
| Total | $¥ 26.2$ | $\ddagger 82.0$ | $¥(55.7)$ |
| N et Gains from Foreign Exchange T ransactions ............................. | 27.9 | 16.4 | 11.5 |
| N et Gains/Losses Related to Bonds............................................... | 6.9 | 79.6 | (72.7) |
| Domestic................................................................................... | 13.0 | 75.1 | (62.1) |
| N et Gains/ Losses Related to Bonds.............................................. | 13.1 | 76.1 | (62.9) |
| International | 13.2 | 6.8 | 6.4 |
| N et Gains from Foreign Exchange T ransactions ............................ | 27.9 | 16.4 | 11.5 |
| Net Gains/Losses Related to Bonds.............................................. | (6.1) | 3.5 | (9.7) |

## (4) Net Other Operating Income

$N$ et Other Operating Income decreased by $¥ 55.7$ billion from the previous year to $¥ 26.2$ billion.
$N$ et Other Operating Income on D omestic Operations decreased by $¥ 62.1$ billion to $¥ 13.0$ billion. This was a result of the decrease in N et Gains/Losses Related to Bonds by $¥ 72.7$ billion from the previous year due to the unfavorable turn in the bond market.

N et Other Operating Income on International Operations increased by $¥ 6.4$ billion to $¥ 13.2$ billion, mainly due to the increase in Net Gains from Foreign Exchange Transactions by $¥ 11.5$ billion from the previous year.

General \& Administrative Expenses (Excluding Non-Recurring Losses)
Breakdown of General \& Administrative Expenses (Excluding Non-Recurring Losses)

| Fiscal Y ear | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | Change |
| Personnel Expenses ...................................................................... | $¥ 137.5$ | $¥ 147.9$ | ¥ 10.4 ) |
| of which, W ages and A llowances................................................ | 115.9 | 125.0 | (9.0) |
| N on-Personnel Expenses.............................................................. | 185.8 | 188.8 | (2.9) |
| M iscellaneous T axes..................................................................... | 19.3 | 22.7 | (3.3) |
| Total .................................................................................. | $¥ 342.7$ | $¥ 359.5$ | $\ddagger(16.7)$ |

The Bank's General \& A dministrative Expenses (Excluding Non-R ecurring Losses) decreased by $¥ 16.7$ billion from the previous year to $¥ 342.7$ billion as a result of further rationalization and improvement in efficiency throughout its entire operations.

Personnel Expenses decreased by $¥ 10.4$ billion to $¥ 137.5$ billion due to the reduction in the number of personnel and the revision of employee welfare and salary in the course of restructuring.
$N$ on-Personnel Expenses decreased by $¥ 2.9$ billion to $¥ 185.8$ billion. This was mainly due to the decrease in expenses booked at overseas offices in the course of restructuring, while Premium for Deposit Insurance increased reflecting the increase in deposits.

M iscellaneous Taxes decreased by $¥ 3.3$ billion from the previous year to $¥ 19.3$ billion mainly due to the abolition of securities transaction tax.


Years ended March 31
Personnel Expenses
Non-Personnel Expenses

- Miscellaneous Taxes




## Net Business Profits (Gyomu Jun-eki)

Overall, Net Business Profits before Provision of General Reserve for Possible Loan Losses were $¥ 258.6$ billion. While this was a decrease of $¥ 48.0$ billion from the previous year, Core N et Business Profits ( = the amount after deducting Net Gains Related to Bonds from N et Business Profits), increased by $¥ 24.6$ billion from the previous year to $¥ 251.7$ billion, exceeding the initial forecast at the beginning of this fiscal year ( $¥ 240.0$ billion).

As $¥ 5.9$ billion of General Reserve for Possible Loan Losses were reversed, $N$ et Business Profits after Provision of General Reserve for Possible Loan Losses were $¥ 264.5$ billion, increasing by $¥ 71.7$ billion from the previous year when the Bank provided a considerable amount of General Reserve for Possible Loan Losses.

## <Profits by Business Segment>

Profits by Business Segment

| Fiscal Y ear | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | Change |
| Corporate Transactions: |  |  |  |
| Gross Profits | $¥ 305.4$ | $¥ 239.9$ | $¥ 65.5$ |
| General \& Administrative Expenses.............................................. | 164.0 | 167.3 | (3.3) |
| N et Business Profits................................................................ | 141.4 | 72.6 | 68.8 |
| Retail T ransactions: |  |  |  |
| Gross Profits ........................................................................... | 115.8 | 138.9 | (23.1) |
| General \& A dministrative Expenses............................................ | 111.7 | 119.5 | (7.8) |
| N et Business Profits ................................................................. | 4.1 | 19.4 | (15.3) |
| Dealing/T rading, International, and Others: |  |  |  |
| Gross Profits | 221.7 | 324.1 | (102.4) |
| General \& Administrative Expenses............................................ | 72.6 | 74.6 | (2.0) |
| N et Business Profits................................................................. | 149.1 | 249.5 | (100.4) |
| Head Office A ccounts: |  |  |  |
| Gross Profits ........................................................................... | (41.5) | (36.7) | (4.8) |
| General \& A dministrative Expenses............................................ | (5.6) | (1.9) | (3.7) |
| N et Business Profits .................................................................. | (35.9) | (34.8) | (1.1) |
| Total: |  |  |  |
| Gross Profits ........................................................................... | 601.4 | 666.2 | (64.8) |
| General \& Administrative Expenses............................................ | 342.7 | 359.5 | (16.7) |
| N et Business Profits................................................................. | $¥ 258.6$ | $¥ 306.6$ | $¥(48.0)$ |

As to the breakdown of $N$ et Business Profits by business segment, profits from Corporate Transactions and R etail Transactions increased by $¥ 53.5$ billion, which was also the main factor for the improvement in Core $N$ et Business Profits.

Profits from Dealing/T rading, International, and Others decreased by $¥ 100.4$ billion from the previous year to $¥ 149.1$ billion, mainly due to the decrease in Net Gains/Losses R elated to Bonds.

Net Other Income/Expenses, Income before Income Taxes, Net Income
Breakdown of Net Other Income/Expenses

|  | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
| Fiscal Y ear | 1999 | 1998 | Change |
| (+ ) N et Gains/Losses Related to Stocks and Other Securities.. | $\ddagger 338.0$ | ¥ (132.7) | $\ddagger 470.7$ |
| Sales Gains ............................................................................. | 394.6 | 79.0 | 315.6 |
| Sales Losses. | 19.4 | 74.8 | (55.3) |
| Devaluation Losses. | 27.0 | 120.2 | (93.2) |
| N et Provision of Reserves for Possible Losses on Investments......... | 10.1 | 16.7 | (6.5) |
| (-) Expenses Related to Portfolio Problems . | 344.0 | 601.4 | (257.3) |
| Write-offs. | 93.7 | 282.4 | (188.7) |
| N et Provision of Specific Reserve for Possible Loan Losses............. | 117.4 | 145.2 | (27.8) |
| Losses on Sales of Loans to CCPC .............................................. | 25.9 | 34.0 | (8.1) |
| Provision of Reserve for Possible Losses on Loans Sold................... | 25.3 | 90.9 | (65.5) |
| Losses Due to Support of Borrowers... | 59.7 | 5.6 | 54.1 |
| Provision of Reserve for Possible Losses on Support of Specific Borrow ers | 16.6 | 17.3 | (0.7) |
| Provision of Reserve for Possible Losses on Loans to Restructuring Countries | (1.9) | 10.5 | (12.4) |
| Other Losses on Sales of Loans ................................................. | 7.1 | 15.1 | (8.0) |
| (+ ) N et Other Gains/Losses.......................................................... | (31.6) | (122.9) | 91.3 |
| N et Other Income/Expenses.................................................... | $\not ¥(37.6)$ | $¥$ (857.1) | $\ddagger$ |

## (1) Net Gains/Losses R elated to Stocks and Other Securities

$N$ et Gains R elated to Stocks and Other Securities were $¥ 338.0$ billion, increasing by $¥ 470.7$ billion from the previous year. This was a result of the following two factors: (1) The Bank's Sales Gains on Stocks increased significantly by $¥ 315.6$ billion from the previous year to $¥ 394.6$ billion. This was a result of the Bank's proactive sell-off of stocks under the stock portfolio reduction policy, in addition to the favorable turn in the stock markets. (2) The Bank's D evaluation Losses on Stocks decreased by $¥ 93.2$ billion from the previous year to $¥ 27.0$ billion.

This was because the Bank voluntarily incurred significant amounts of Sales Losses and Devaluation Losses in the previous fiscal year in order to eliminate unrealized losses from the standpoint of retaining financial soundness. A s of $M$ arch 31, 2000, net unrealized gains on listed and unlisted stocks totaled $¥ 548.2$ billion.

## (2) Expenses R elated to Portfolio Problems

Expenses R elated to Portfolio Problems totaled $¥ 344.0$ billion, as the Bank strictly provided reserves and wrote-off loans in light of the decline in collateral value resulting from the fall in land prices, and the deterioration in the financial conditions of certain borrowers under the sluggish Japanese economy. Nevertheless, Expenses Related to Portfolio Problems decreased significantly by $¥ 257.3$ billion from the previous year.

The breakdown of Expenses Related to Portfolio Problems is as follows: $¥ 93.7$ billion of Losses on Writeoffs of Loans, $¥ 117.4$ billion for Net Provision of Specific Reserve for Possible Loan Losses, $¥ 25.9$ billion of Losses on Sales of Loans to CCPC, $¥ 25.3$ billion of Provision of Reserve for Possible Losses on Loans Sold, $¥ 59.7$ billion of Losses Due to Support of Borrow ers, $¥ 16.6$ billion of Provision of Reserve for Possible Losses on Support of Specific Borrow ers, $¥ 1.9$ billion of reversal of Reserve for Possible Losses on Loans to R estructuring Countries, and $¥ 7.1$ billion of Other Losses on Sales of Loans.
<Transition of Non-Accrual, Past Due, and Restructured Loans>
A ccordingly, Non-A ccrual, Past Due, and Restructured Loans outstanding and the ratio of such loans to T otal Loans have decreased steadily over the past several years as shown in the graph on the right. (For details of the problem loan status, please see P. 66)

## (3) Income before Income Taxes

Consequently, Income before Income T axes increased by $¥ 891.2$ billion from the previous year to $¥ 226.9$ billion.

## (4) Income Tax Expenses

Income Tax Expenses - Current were $¥ 0.2$ billion. Income Tax Expenses - D eferred were $¥ 124.5$ billion, as a result of the Bank's recording of taxable income for this fiscal year, and the reversal from D eferred Tax A ssets ( $¥ 46.8$ billion) due to the decline in the effective tax rate in accordance with the Tokyo M etropolitan Government's enactment of enterprise tax on gross profits.

## (5) Net Income

Overall, the Bank's N et Income for fiscal 1999 increased significantly by $¥ 495.0$ billion from the previous year to $¥ 102.1$ billion, substantially exceeding the initial forecast at the beginning of this fiscal year ( $¥ 60.0$ billion).

Expenses Related to Portfolio Problems



March 31

- Non-A ccrual, Past Due, and Restructured Loans
- Ratio to Total Loans


## Fiscal 1999 in Review (Non-Consolidated)


*A fter deduction of Reserve for Possible Loan Losses and Reserve for Devaluation of Investment Securities


## Balance Sheet

Analysis of Balance Sheet

| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| A ssets |  |  |  |
| Cash and Due from Banks... | $\not \geqslant 2,541.6$ | $\ddagger 2,028.8$ | $\ddagger 512.8$ |
| Call Loans and Bills Purchased | 171.9 | 814.1 | (642.1) |
| Commercial Paper and Other Debt Purchased .................................... | 34.9 | 50.8 | (15.8) |
| T rading A ssets | 1,163.8 | 1,507.5 | (343.6) |
| M oney H eld in Trust | 50.4 | 60.3 | (9.9) |
| Securities. | 6,427.7 | 5,837.7 | 589.9 |
| Loans and Bills Discounted | 31,267.6 | 29,793.3 | 1,474.3 |
| Foreign Exchange ........................................................................ | 316.1 | 421.8 | (105.7) |
| Other A ssets... | 1,594.6 | 1,391.1 | 203.4 |
| Premises and Equipment............................................................... | 525.1 | 552.0 | (26.8) |
| Deferred T ax A ssets ..................................................................... | 605.8 | 732.5 | (126.6) |
| Customers' Liabilities for A cceptance and Guarantees.......................... | 2,800.3 | 3,193.9 | (393.6) |
| R eserve for Possible Loan Losses..................................................... | (464.0) | (455.5) | (8.5) |
| R eserve for Devaluation of Investment Securities ............................... | (27.0) | (16.7) | (10.3) |
| Total A ssets................................................................................. | $¥ 47,009.4$ | $¥ 45,912.2$ | $¥ 1,097.2$ |


| Liabilities |  |  |  |
| :---: | :---: | :---: | :---: |
| D eposits...................................................................................... | $¥ 27,405.2$ | ¥26,964.0 | $\ddagger 441.1$ |
| N egotiable Certificates of Deposit.................................................... | 4,610.3 | 5,159.1 | (548.8) |
| Call M oney and Bills Sold.. | 3,661.1 | 2,383.6 | 1,277.4 |
| Commercial Paper | 565.0 | 400.0 | 165.0 |
| T rading Liabilities. | 691.7 | 932.0 | (240.3) |
| Borrowed M oney | 2,028.2 | 1,955.4 | 72.8 |
| Foreign Exchange | 140.5 | 148.4 | (7.9) |
| Bonds. | 300.0 | 300.0 | - |
| Convertible Bonds | - | 5.6 | (5.6) |
| Other Liabilities | 2,103.4 | 1,792.8 | 310.6 |
| R eserve for Retirement A llow ances. | 44.6 | 45.8 | (1.1) |
| R eserve for Possible Losses on Loans Sold. | 110.6 | 129.7 | (19.0) |
| R eserve for Possible Losses on Support of Specific Borrow ers...... | 57.5 | 84.9 | (27.4) |
| Other Reserves. | 0.0 | 0.0 | 0.0 |
| D eferred T ax Liability for Land Revaluation ..................................... | 85.5 | 94.4 | (8.8) |
| A cceptances and Guarantees .......................................................... | 2,800.3 | 3,193.9 | (393.6) |
| Total Liabilities. | 44,604.3 | 43,590.3 | 1,014.0 |


| Stockholders' Equity |  |  |  |
| :---: | :---: | :---: | :---: |
| Common Stock | 560.9 | 559.2 | 1.7 |
| Preferred Stock. | 478.6 | 478.6 | - |
| Capital Surplus. | 929.9 | 928.1 | 1.7 |
| Legal Reserve | 102.2 | 96.3 | 5.8 |
| Land Revaluation A ccount | 135.2 | 131.7 | 3.4 |
| Earned Surplus............................................................................ | 198.1 | 127.6 | 70.4 |
| T otal Stockholders' Equity .............................................................. | 2,405.0 | 2,321.8 | 83.1 |
| Total Liabilities and Stockholders' Equity .......................................... | $¥ 47,009.4$ | $\ddagger 45,912.2$ | $¥ 1,097.2$ |

## (1) A ssets

Cash and Due from Banks increased by $¥ 512.8$ billion from M arch 31,1999 to $¥ 2,541.6$ billion. This was mainly due to a temporary increase in Due from Banks in international operations.

Call Loans and Bills Purchased decreased by $¥ 642.1$ billion from M arch 31 , 1999 to $¥ 171.9$ billion, as the amount of short-term investment had briefly increased tow ard the end of the previous fiscal year.

Trading A ssets decreased by $¥ 343.6$ billion from $M$ arch 31,1999 to $¥ 1,163.8$ billion mainly due to the decrease in profits arising from mark-to-market evaluation of derivatives and the decrease in money market investments such as commercial papers and certificates of deposits.

Securities increased by $¥ 589.9$ billion from $M$ arch 31,1999 to $¥ 6,427.7$ billion. This was a result of the increase in short-term government bonds such as TBs and FBs in order to reduce interest rate risk while the stock portfolio was reduced through proactive sell-off of stocks

Loans and Bills Discounted increased by $¥ 1,474.3$ billion from M arch 31,1999 to $¥ 31,267.6$ billion. This was a result of the increase in domestic loans while overseas loans were reduced from the standpoint of efficient asset allocation.

Deferred Tax A ssets decreased by $¥ 126.6$ billion from $M$ arch 31,1999 to $¥ 605.8$ billion. This was a result of the decline in the effective tax rate in accordance with the Tokyo M etropolitan Government's enactment of enterprise tax on gross profits.

Effective this fiscal year, as a result of the changes in the Banking Law regulations, R eserves for Possible Loan Losses and Reserves for Devaluation of Investment Securities were deducted from the asset side of the balance sheets.

Consequently, T otal A ssets increased by $¥ 1,097.2$ billion from $M$ arch 31,1999 to $¥ 47,009.4$ billion, despite the decrease in the yen value of foreign currency denominated assets resulting from the appreciation of the yen.

Reserves for Possible Loan Losses and Other Reserves on the Loan Portfolio

| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| General Reserve for Possible Loan Losses (A) | $¥ 176.7$ | ¥185.2 | \# (8.5) |
| Specific Reserve for Possible Loan Losses (B) | 277.8 | 258.8 | 18.9 |
| R eserve for Possible Losses on Loans to Restructuring Countries (C) .... | 9.4 | 11.3 | (1.9) |
| R eserves for Possible Loan Losses (A+B+C) .................................... | 464.0 | 455.5 | 8.5 |
| Reserve for Possible Loan Losses on Support of Specific Borrowers (D) ... | 57.5 | 84.9 | (27.4) |
| R eserve for Possible Losses on Loans Sold (E) .................................... | 110.6 | 129.7 | (19.0) |
| Total of Reserves (A + B C + D + E) ................................................ | $\ddagger 632.1$ | $¥ 670.1$ | $\ddagger(38.0)$ |

## (2) Liabilities

D eposits increased by $¥ 441.1$ billion from $M$ arch 31,1999 to $¥ 27,405.2$ billion. This was a result of the increase in current deposits and foreign currency deposits while term-deposits decreased under the current low interest rate environment. The breakdow $n$ by depositor indicates that deposits from individual customers increased steadily.

Funding through market instruments, such as NCDs, Call M oney and Bills Sold, and Commercial Paper increased by $¥ 893.5$ billion in the aggregate, in accordance with the increases in interest-earning assets such as loans and securities.

Trading Liabilities decreased by $¥ 240.3$ billion from $M$ arch 31,1999 to $¥ 691.7$ billion due to the decrease in mark-to-market evaluation amount of derivatives.

Convertible Bonds were redeemed before their final maturity dates.
Consequently, T otal Liabilities increased by $¥ 1,014.0$ billion from March 31,1999 to $¥ 44,604.3$ billion.

## (3) Stockholders' Equity

E arned Surplus increased by $¥ 70.4$ billion from March 31,1999 to $¥ 198.1$ billion due to better-than-forecasted $N$ et Income for this fiscal year. Consequently, T otal Stockholders’ Equity increased by $¥ 83.1$ billion from M arch 31, 1999 to $¥ 2,405.0$ billion. BIS Capital Ratio on a Non-Consolidated Basis was $11.86 \%$, which is of a high level maintained by the Bank.

BIS Capital Ratio on a Non-consolidated Basis

| M arch 31, | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | Change |
| BIS Capital R atio.......................................................................... | 11.86\% | 11.53\% | 0.33\% |
| Tier I (A ) .................................................................................. | ¥ 2,415.0 | $\not \geqslant 2,360.5$ | $\not \geqslant 54.5$ |
| Tier II (B) .................................................................................... | 1,897.0 | 1,794.6 | 102.4 |
| Unrealized Gains on Securities, included under Tier II .................... | - | - | - |
| Land Revaluation A ccount, included under Tier II ......................... | 99.3 | 101.8 | (2.4) |
| Subordinated Loans (Bonds) ..................................................... | 1,620.9 | 1,507.5 | 113.4 |
| Deductions (C)........................................................................... | 310.9 | 300.9 | 9.9 |
| Intentional Holdings of Other Financial Institutions' Capital Raising Instruments | 310.9 | 300.9 | 9.9 |
| Total Capital (A)+ (B)-(C)............................................................. | ¥ 4,001.1 | ¥ 3,854.1 | $¥ 147.0$ |
| Risk-A djusted A ssets..................................................................... | $¥ 33,708.8$ | $¥ 33,412.3$ | $¥ 296.4$ |

## Fiscal 1999 in Review (Non-Consolidated)

## STATUS OF PROBLEM LOANS

Fuji Bank has continued to proactively dispose of its problem loans and improve its standard of disclosure. R egarding the disposal of problem loans, the Bank appropriately wrote off loans and provided reserves based on conservative and rational guidelines unified among the 3 consolidating banks (DKB, Fuji, and IBJ), in line with FSA and FRC guidelines. Regarding disclosure of asset quality, the Bank discloses its asset quality under three standards; Disclosed Claims under the Financial Reconstruction Law, Non-A ccrual, Past Due, and Restructured Loans, and the self-assessment results. While the first two disclosure standards are mandatory, the Bank's disclosure of its self-assessment results is voluntary. Such voluntary disclosure reflects the Bank's continuous attitude in improving its transparency. In the follow ing section, details of the disclosure of asset quality under these three standards are described using the charts below.
*The figures below are figures after direct write-offs of Category IV claims.

## (Billions of yen)

1. 


2.

$\square$
3.


| $\neq 17.9$ (*2) |
| :---: |
| Loans Past Due for <br> 3 Months or More <br> $¥ 126.7$ |
| Restructured Loans <br> $¥ 317.5$ |

$\square$
(*1) Claims for Special A ttention includes loans only and is equal to the total of Loans Past Due for 3 M onths or M ore and Restructured Loans. The figure under Special A ttention Obligors represents the total amount of claims against the obligors of Claims for Special A ttention. Coverage R atio against Claims for Special A ttention is calculated by dividing the total amount of reserves, collateral, guarantees, etc. for claims against Special A ttention Obligors by the total amount of Claims for Special A ttention.
(*2) The difference between the total of N on-A ccrual, Past Due, \& Restructured Loans and Disclosed Claims under the Financial Reconstruction Law is the amount of claims besides loans and bills discounted among Disclosed Claims under the Financial Reconstruction Law.
Obligor Classification
(a) Bankrupt \& Substantially

Bankrupt Obligors:
(b) Intensive Control Obligors:
(c) W atch Obligors:

## Asset Classification

Category I: 1. All exposures to normal obligors
2. Exposures to other obligor classifications which are covered by good quality collateral (e.g. deposits) or guarantees

Category II: 1. Exposures to watch obligors (excluding Category I)
2. Exposures to intensive control obligors, bankrupt \& substantially bankrupt obligors covered by collateral (e.g. real estate) or guarantees

Category III: 1. Exposures to intensive control obligors (excluding Categories I \& II)
2. Exposures covered by the difference between the book value and the market value of collateral for bankrupt \& substantially bankrupt obligors (exposures with collection risks, with possible potential losses)
3. Expected amount of financial support including debt forgiveness (to be recorded in the future) to Special A ttention Obligors who have business reform plans presupposing such financial support from financial institutions
Category IV: Exposures to bankrupt/substantially bankrupt obligors (excluding Categories I~ III)(exposures which cannot be collected or have no value)

Special A ttention Obligors: Obligors who need to be monitored carefully, as they are watch obligors with loans past due for 3 months or more or restructured loans. (d) Normal Obligors: $\quad$ Obligors who have no problems in particular concerning their business performances and their financial conditions.

Obligors who are bankrupt both legally and formally, or obligors who are substantially bankrupt.
Obligors who have high potential risks of going bankrupt.
Obligors who need to be monitored carefully.

## 1. Self-assessment ~ Recognition of Asset Quality and the Process of Write-off/Provisioning

The Bank self-assesses all of its assets every 6 months to accurately recognize its asset quality. This self-assessment is very important, as loans will be written-off and reserves will be provided in accordance with the results. There are two steps in the process of this selfassessment. The first step is to classify the obligors into one of four categories ( $\mathrm{a} \sim \mathrm{d}$ ) shown on P.66, according to their financial and management situation. (Please refer to the definitions of the obligor classification.) The second step is to classify the assets in order of collection risks from low to high or from Category I to IV, taking into consideration the probability of the collection of the assets by obligor, based on their corresponding collateral and guarantees. (Please refer to the definitions of the asset classification.)

In fiscal 1999, loans were written off and reserves were provided as follows, based upon the above self-assessment:
(1) For Exposures to Bankrupt and Substantially Bankrupt Obligors: Category IV-100\% of the exposures were directly w ritten-off. Category III-100\% of the exposures were fully provided with reserves.
(Categories I and II are exposures fully covered by reserves, collateral and guarantees.)
(2) For Exposures to Intensive Control Obligors:

Category III-R eserves amounting to $73.1 \%$ of the entire Category III exposures were provided.
(Categories I and II are exposures fully covered by reserves, collateral and guarantees.)
(3) For Exposures to W atch Obligors:

- For Special A ttention Obligors: Reserves amounting to $28.0 \%$ of the exposures not covered by collateral or guarantees were provided.
- For Other Watch Obligors:

Reserves were provided based on the annual historical loss ratio multiplied by three. As a result, reserves amounting to $3.61 \%$ of the total exposures were provided.
(4) For Exposures to N ormal Obligors:

Reserves were provided based on the annual historical loss ratio. As a result, reserves amounting to $0.12 \%$ of the total exposures were provided.
Consequently, as of M arch 31, 2000, the total of Categories II~ IV was $\neq 2,517.4$ billion, as shown on P. 66 (e).
2. Disclosed Claims under the Financial Reconstruction Law Starting from M arch 31, 1999, disclosure of asset assessment under the financial reconstruction law has become mandatory. This disclosure is based on the obligor classification of the above-mentioned selfassessment. As shown on P.66, under this disclosure, claims against Bankrupt Obligors and Substantially Bankrupt Obligors are disclosed as Claims against Bankrupt and Quasi-Bankrupt Obligors, claims against Intensive Control Obligors as Claims with Collection Risk, and claims against W atch Obligors which are either Loans Past Due for 3 M onths or M ore or Restructured Loans (under Non-A ccrual, Past Due, and Restructured Loans) as Claims for Special A ttention. A s of $M$ arch 31,2000 , there were $¥ 217.0$ billion of Claims against Bankrupt and Quasi-Bankrupt Obligors, $¥ 652.4$ billion of Claims with Collection Risk, and $¥ 444.2$ billion of Claims for Special A ttention. They totaled $¥ 1,313.8$ billion, which account for $3.8 \%$ of Total Claims.

A s shown on P.66, Disclosed Claims under the Financial Reconstruction Law include claims with collateral or guarantees, and claims provided with reserves. Coverage $R$ atio, which is an appropriate measure of protection incorporating reserves, collateral, and guarantees, is the ratio of the total of collateral, guarantees, and corresponding reserves to these disclosed claims (problem loans). The Coverage Ratios of Claims against Bankrupt and Quasi-Bankrupt Obligors, Claims with Collection Risk, and Claims for Special A ttention, as of $M$ arch 31,2000 , were $100 \%, 85.0 \%$, and $72.2 \%$, respectively. The overall coverage ratio of these claims was at a sufficient level of $83.1 \%$.

## 3. Non-Accrual, Past Due, and Restructured Loans

Non-A ccrual, Past Due, and Restructured Loans, which are the total of Loans to Bankrupt Borrowers, Non-A ccrual Delinquent Loans, Loans Past Due for 3 M onths or M ore, and Restructured Loans, are continuously disclosed. A sthis disclosure mainly focuses on the repayment status of the loans and interests of the borrowers, it may not reflect the accurate financial situation of the borrow ers. Therefore, the total amount of disclosed loans did not necessarily match that from the results of the Bank's self-assessment. From M arch 31, 1999, the Bank modified the standard of the N on-A ccrual, Past Due, and Restructured Loans, so that it would be more consistent with the results of the self-assessment. The modified standard more accurately reflects the substantial situation of the borrowers. Concretely, the criteria for suspension of interest accrual have been changed. The previous criteria were consistent with the tax regulation standards (i.e. interest accrual was suspended only for interest receivable on loans for legally bankrupt obligors or interest receivable on loans past due for 6 months or over). The new criteria are based on the obligor classification of the self-assessment process, so that no interest receivable on loans to Bankrupt Obligors, Substantially Bankrupt Obligors and Intensive Control Obligors is accrued. Under the modified standard of Non-A ccrual, Past Due, and Restructured Loans (which reflects the new criteria for suspension of interest accrual), all loans to Bankrupt Obligors, Substantially Bankrupt Obligors and Intensive Control Obligors are now disclosed as either Loans to Bankrupt Borrow ers or Non-A ccrual Delinquent Loans.

A s of March 31, 2000, N on-A ccrual, Past Due and Restructured Loans totaled $¥ 1,295.9$ billion. The difference between this amount and the amount of Disclosed Claims under the Financial Reconstruction Law ( $=¥ 1,313.8$ billion) is the amount of claims besides loans and bills discounted included in Disclosed Claims under the Financial Reconstruction Law.

## Current Execution Status of the Restructuring Plan

The following section compares the Bank's current status with the forecast contained in the restructuring plan submitted to the Financial Reconstruction Commission ("FRC") in M arch 1999.

## 1. Operating Performance

|  | Billions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { FY } 1999 \\ & \text { results } \end{aligned}$ | $\begin{gathered} \text { FY1999 } \\ \text { plan } \end{gathered}$ | Difference |
| N et Business Profits (before Provision of General Reserve) .. | $¥ 258.6$ | $¥ 270.0$ | \#(11.4) |
| Core N et Business Profits* ..................... | 251.7 | 240.0 | 11.7 |
| N et Income......................................... | 102.1 | 60.0 | 42.1 |
| Earned Surplus..................................... | $¥ 198.1$ | $¥ 137.0$ | $¥ 61.1$ |
| BIS Capital R atio................................. | 11.00\% | 10.57\% | 0.43\% |

*Excludes N et Gains Related to Bonds
Net Business Profits (before Provision of General Reserve for Possible Loan Losses) were $¥ 258.6$ billion, $¥ 11.4$ billion lower than the restructuring plan target as a result of lower-than-expected Net Gains Related to Bonds. However, Core Net Business Profits ( $=$ the amount after deduction of $N$ et Gains Related to Bonds from N et Business Profits) were $\not \approx 251.7$ billion, exceeding the restructuring plan target by $¥ 11.7$ billion.

Expenses Related to Portfolio Problems exceeded the planned amount. This was because of the decline in collateral value resulting from a fall in land prices, as well as a worse-than-expected deterioration in the financial conditions of certain borrow ers with the continued sluggish Japanese economy.

Net Gains Related to Stocks and Other Securities were $¥ 338.0$ billion amidst a favorable turn in the stock market, as the Bank proactively sold-off its stocks under its stock portfolio reduction policy.

Consequently, $N$ et Income was $¥ 102.1$ billion, significantly exceeding the target by $¥ 42.1$ billion. Earned Surplus also increased considerably to $¥ 198.1$ billion, exceeding the target by $¥ 61.1$ billion.

BIS Capital Ratio (Consolidated Basis) as of M arch 31, 2000 was $11.00 \%$, exceeding the target by $0.43 \%$, maintaining an adequate level.

## 2. Progress of Restructuring

|  | FY 1999 results | $\begin{aligned} & \text { FY } 1999 \\ & \text { plan } \end{aligned}$ | FY 1998 results |
| :---: | :---: | :---: | :---: |
| Domestic Branches*1 | 270 | 271 | 284 |
| Overseas Branches. | 17 | 16 | 19 |
| Overseas Subsidiaries*2 | 11 | 13 | 15 |

*1: Excludes in-store branches, branches for remittance-receiving purposes only, sub-branches, and agencies
*2: Subsidiaries in which Fuji directly invests and Fuji group's investment exceeds 50\%

| FY1999 | FY1999 <br> results | FY 1998 <br> plan |
| :---: | :---: | :---: |
| results |  |  |


| Number of Directors and Senior Overseers |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 34 | 34 | 39 |
| N umber of Employees ........................... | 13,567 | 13,800 | 13,976 |
|  | Billions of yen |  |  |
|  | FY 1999 results | $\begin{gathered} \text { FY1999 } \\ \text { plan } \\ \hline \end{gathered}$ | FY 1998 results |
| General \& A dministrative Expenses ........ | $¥ 342.7$ | $¥ 365.0$ | $¥ 359.5$ |
| Personnel Expenses .............................. | 137.5 | 143.0 | 147.9 |
| N on-Personnel Expenses........................ | 185.8 | 197.0 | 188.8 |

A s to domestic offices, the number of branches was 270, one less than planned, as a result of a reduction of 14 branches in fiscal 1999. Furthermore, rationalization and diversification of offices were accelerated, as a total of 6 sub-branches and agencies were reduced, 55 full-service branches were converted into branches specializing in retail transactions, and 7 branches were converted into joint branches with Y asuda Trust.

A s to overseas offices, the number of branches was 17, a reduction of 2 in fiscal 1999. Although 17 is one more than the target for M arch 31,2000 , this is due to the review of the reorganization of the branch network in the A mericas reflecting the consolidation of the 3 banks. However, the Bank's total number of overseas offices was few er than the targeted number of offices as the number of local subsidiaries reduced was two more than the target.

The number of directors and senior overseers was reduced by 5 , as planned, to 34 with the implementation of a more efficient management system. Director remuneration was maintained at the revised level after reduction, and no bonuses were paid to directors. Furthermore, to promote streamlined decision-making, the executive officer system was introduced in June this year. The number of directors and senior overseers under this system is currently 18.

The number of personnel was 13,567 , which number was fewer than the target for M arch 31, 2000 by 233. This was as a result of a reduction of 409 in fiscal 1999.

Personnel expenses were $¥ 137.5$ billion, $¥ 5.5$ billion lower than the target, as a result of a reduction in the number of personnel, a continuation of reductions in bonuses paid to employees, and the freezing of salaries at existing levels.

N on-personnel expenses were $¥ 185.8$ billion, $¥ 11.2$ billion lower than the target, as a result of continuous improvements in efficiency, while maintaining strategic investments such as IT investments. Consequently, General \& A dministrative Expenses decreased to $¥ 342.7$ billion in total, $¥ 23.3$ billion lower than the target.

A s to non-business facilities, all resort facilities for employee rest and recreation were closed in fiscal 1999. 42 facilities such as resort facilities, sports grounds, and company-owned apartment houses for employees were sold.

## 3. Domestic Loans

Since July 1999, the Bank has responded to its clients' demands for even better financial services by promoting a campaign to increase good quality assets and increasing its line of products as well as strengthening the related marketing sections. A s a result, domestic loan volume increased by $¥ 2,522.2$ billion on the previous year, exceeding the volume increase target of $¥ 1,335.0$ billion.

Loans to small/mid-sized companies also increased by $¥ 610.0$ billion on the previous year, exceeding the volume increase target of $¥ 540.0$ billion. Of the $¥ 610.0$ billion, $¥ 407.9$ billion was a result either of the introduction of a variety of loan products such as "Fuji Small and M edium-Size Business Development Fund," "Special Interest Rate Fund," and "Charitable Trust for Fuji New Business Fund," or of the arrangement of CLOs in accordance with the Tokyo M etropolitan Government's creation of a new bond market for small/medium-sized companies.

