

Improving Profitability Business Strategy in Focused Business Areas

Asia Region

Making the most of its advantages in terms of solid customer base, global network of offices and business alliances, advanced solution delivery capabilities, and rich public-private partnership know-how, we are actively moving ahead with business development initiatives in Asia, a focused business area. As these efforts have led to exceptional results in cross-border M&A and infrastructure projects, Mizuho is also pursuing opportunities to participate in joint public-private projects and expanding local currency transactions denominated in Chinese yuan and Indian rupees.

In addition to our organic business approach, we apply flexible non-organic business approaches, including strategic alliances and investment. MHBK entered into a cooperation agreement with Imora Motor and Balimor Finance in Indonesia in August 2011 and continues to strengthen its retail finance business in the Asian market.

On another front, MHCB agreed to enter into a capital and business alliance with Joint Stock Commercial Bank

MHFG: Mizuho Financial Group

MHCB: Mizuho Corporate Bank

MHBK: Mizuho Bank

MHTB: Mizuho Trust & Banking MHSC: Mizuho Securities

MHIS: Mizuho Investors Securities

for Foreign Trade of Vietnam (Vietcombank), one of the largest commercial banks in Vietnam, in September 2011. While MHCB has branches in Hanoi and Ho Chi Minh City, we will further strengthen supporting the business development of our customers in Vietnam by providing services through leveraging various information as well as the domestic office network of Vietcombank.

Tokyo Metropolitan Area and Large Corporate Customers

In the Tokyo metropolitan area, we emphasize a consultingstyle business promotion approach carried out by financial consultants to meet the needs of individual customers. We introduce new investment trust and insurance products to these customers, and have developed branch network that suits local market characteristics and taken steps to strengthen remote channel functions. In the area of housing loans, we have worked to strengthen it primarily through business promotion activities aimed at employees of corporate customers and major housing developers channels. For SME and middle-market corporate customers, we are actively working to meet their funding demands and support their efforts for overseas expansion, particularly in Asia, by collaborating with our overseas offices.

In our business with large corporate customers, we offer a diverse array of solutions tailored to each customer's business strategy, and are working to expand "deepening global marketing through customers headquarters."

We offer a wide range of solutions ranging from routine financing to M&A finance, project finance, and real estate finance, and, in syndicated loans, stood atop the Thomson Reuters' domestic bookrunner league table, with a 45.5% share, in the first half of fiscal 2011.

Asset Management Business

In our asset management business, we are enhancing business promotion that integrates group capabilities in the area of pensions, and are moving ahead with efforts to strengthen collaboration between our banking and securities arms in retail business.

Eurekahedge, which became our subsidiary in March 2011, launched the Mizuho-Eurekahedge Index, a hedge fund index, to respond to the needs of investors including pension funds and financial institutions.

And through our business alliance with BlackRock, we have begun to introduce and sell investment products for individuals and pension funds, with concrete results to show for our efforts.

Collaboration among Banking, Trust Banking and Securities Functions

To provide more extensive and comprehensive financial services to our customers, we are strengthening collaboration among group companies. As joint branches of banking, trust banking and securities function, MHTB has continued to establish "Trust Lounges" to provide unique trust services including asset inheritance, real estaterelated business, and MHIS has also increased the number of "Planet Booths," joint branches of MHBK and MHIS. As of September 30, 2011, number of "Trust Lounges" and "Planet Booths" are 11 and 157, respectively.

Meanwhile, MHBK and MHTB, in an effort to both unify operating infrastructure and offer customers a wider array of more convenient services, started services which allowed MHTB customers to use MHBK ordinary deposit, IC cash card, and ATMs in January 2012.

Enhancing the Financial Base Strengthening of the Capital Base

We continue to pursue the "strengthening of stable capital base" and "steady returns to shareholders" as our "disciplined capital management" policy. However, considering the ongoing global discussions with respect to capital, uncertainty over the economy and market trends, and other factors, we are placing a higher priority on the "strengthening of stable capital base." Due mainly to recording consolidated net income of ¥254.6 billion in

the first half of fiscal 2011, our Tier 1 capital ratio was 11.89% and prime capital ratio was 8.19% at the end of September 2011.

We will strive to strengthen further our financial base mainly by accumulating retained earnings and improving asset efficiency through our initiatives such as the steady implementation of Mizuho's Transformation Program and the realization in advance of the synergy effects of the integrated group-wide business operations including the transformation into "one bank." Accordingly, we believe we will be able sufficiently to meet the new capital regulations including the framework to identify G-SIFIs.

Improvement of the Asset Portfolio

We strategically reallocated risk-weighted assets as we worked toward the "improvement of asset efficiency" and "further strengthening of risk management." In parallel with these activities, at the end of the first half of fiscal 2011, we reduced our stock portfolio by ¥201.4 billion from the end of fiscal 2009.

Strengthening Front-line Business Capabilities

We have launched various initiatives, including downsizing and rationalization of corporate management functions, reforming the structure of IT cost and consolidating operation. With regard to the redeployment of approximately 1,000 personnel to the marketing frontline, 547 people were transferred by the end of the first half of 2011.

Further Acceleration of Mizuho's Transformation Program and Establishment of Advanced Group Management Structure

Bearing the recent computer system failures in mind, and with a strong resolution to prevent its recurrence, actions have been implemented by Mizuho as acceleration initiatives of the Transformation Program in order to restore customer confidence from May 2011. Along these lines, we decided to adopt "advanced & integrated group management (transformation into 'one bank etc.')." We aim to establish a new corporate structure and corporate governance structure, with which we will be able to utilize the following functions most effectively as the only financial group in Japan with banks, trust banks and securities companies under one umbrella, and thereby to improve further customer convenience.